### KINGDOM OF CAMBODIA Nation Religion King



Ministry of Economy and Finance

Public Financial Management Reform Committee Reform Committee Secretariat No:.....

Phnom Penh, 28 MAY 2012

ទូរស័ក្ទ : ៨៥៥-២៣-៧២៤ ៦៦៤ ទូរសារ : ៨៥៥-២៣-៤២៧ ៧៩៨

Fax: 855-23-427 798

Ms. Leah April
Senior Public Sector Management Specialist
The World Bank Cambodia Country Office
113 Norodom Boulevard, Phnom Penh, Cambodia.

Quarterly Financial Monitoring Reports-Public Financial Management Accountability Project (MDTF TF054547 & IDA Grant H241-KH) as of March 31, 2012

Dear Leah,

SCS is pleased to send you Quarterly Financial Monitoring Reports of Public Financial Management Reform Program (MDTF TF054547 & IDA Grant H241-KH) as of March 31, 2012. FMR comprises of (1) Analysis of program financial performance (2) Sources and Uses of Fund by Expenditure Type and Group (Component) (3) Procurement Plan and Tracking (4) Contract payment of Goods, Consultant's Service, Training/workshops and IPA and (5) the Program Progress Report. However the Program Progress Report is under view and will be sent to the World Bank later. Should you have any comments on the FMRs will be highly appreciated.

Thank you for your kind assistance and cooperation.

Yours faithfully, Que

Dr. Sok Saravuth

Steering Committee Secretariat Manager

CC:

H.E. Aun Porn Moniroth
Chairman of the PFM Steering Committee
H.E. Hang Chuon Naron
Permanent Vice Chairman of the PFM Steering Committee

### **Tes Putheara**

From:

Tes Putheara <putheara@pfm.gov.kh>

Sent:

Monday, May 28, 2012 3:08 PM

To:

lapril@worldbank.org

Cc:

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rsok@worldbank.org; llor@worldbank.org; scs@pfm.gov.kh; ssok1@worldbank.org

Subject:

PFMRP-FMR - Q1-2012

**Attachments:** 

Analysis of financial statement Q1-2012 .doc; FMR-1st-Q'12.xlsx; PFMRP-ProcurPlan

2012 and Tracking .xls

### Dear Leah April:

I am pleased to send you the FMR – Q1- 2012 including Balance Sheet, Project Sources and Use of Fund by Categories and Activities, Contract Expenditure Report and Procurement Plan & Tracking 2012 for Public Financial Management Reform Program of the Ministry of Economy and Finance. The official hard copies will be delivered to TMB very soon.

would like to apologize for late sending due to there are many national holidays during the month of April and May 2012 and we are focusing much on clearance of closing Multi-Donor Trust Fund Account (TF-54547-KH). Moreover, we are busy working with External Auditor for FY 2011 at SCS too.

Should you have any queries with regard to this report or require further information. I would be delighted to elaborate. Thank you for your kindest cooperation.

Best Regards,

### **Tes Putheara**

Office Manager

Steering Committee Secretariat (SCS)

Public Financial Management Reform Program (PFMRP)

Ministry of Economy and Finance (MEF)

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### Royal Government of Cambodia Ministry of Economy and Finance Public Financial Management Reform Program

MDTF No TF 054547-KH & IDA Grant H241-KH

Financial Monitoring Report: Analysis of Financial Performance

For the Period: First Quarter Ended March 31, 2012

Financial Monitoring Report (FMR) is produced quarterly and form part of overall project reporting with financial arrangements of Multi-Donor Trust Fund and IDA grant through the World Bank and Royal Government of Cambodia. The attached reports provide information on the program financial position, financial expenditures, program performance and report on procurement process monitoring on goods and consultant services.

The Financial Reports (FMR1, FMR2, and FMR3) summarize funds received from the World Bank, Royal Government of Cambodia, and program uses of fund by expenditure type and component (group/function). The report explains the variance of the actual expenses against estimated budget for current quarter and year to date budget.

The Procurement Monitoring Reports (FMR4 and FMR5) describe the status of the procurement implementation comparing with the procurement plan. Annex I to Annex IV supporting to the financial report describes in details on the current quarter and cumulative contract expenditure reports of consultants; goods; training/workshop; and International Procurement Agent (IPA) since the program started until reporting date. Annex V describes the quarterly program progress report and its issues.

**Activities of the Steering Committee Secretariat (SCS)** 

### A-Financial Management

### 1-Receipt of Funds

In this first quarter of the year 2011, PFMRP received the funds from the following sources:

• Fund from Multi-Donor Trust Fund (MTDF) - US\$ 0

Funds from IDA (Grant)
 US\$ 1,822,684

Funds from Royal Government of Cambodia - US\$ 0

### 2-Use of Funds

The following table summarizes the actual use of fund by components and categories of PFMRP contributed by Royal Government of Cambodia (RGC), Multi-Donor Trust Fund (MTDF) and IDA Grant during this quarter:

### 2a- Use of Funds by Project Activities:

	Uses	of Funds / C	ontribution	by Financiers	(Q1-2012)
Project Components	RGC	PHRD TF054627	MTDF TF-54547	1DA H-241	Total
Revenue Management	-	-		44,850	44,850
Budget Formulation	-	-	-	62,475	62,475
Budget Execution	2,149	-	-	53,554	55,703
Policy Group	-	-	-	124,107	124,107
General Support Group	-	-	-	206,732	206,732
International Proc. Agent (IPA)	-	-	-	583,354	583,354
Line Ministries				138,320	138,320
Total	2,149		-	1,213,392	1,215,541

### 2b-Use of Funds by Project Categories:

	Uses o	f Funds / Co	ntribution by	/ Financiers (	(Q1-2012)
Project Categories	RGC	PHRD	MTDF	IDA	T-4-1
		TF054627	TF-54547	H-241	Total
1-Goods	-	-	-	13,705	13,705
2-Consultant Services	-	-	-	183,020	183,020
3-Training Workshop / Study Tour	2,149	-	-	76,632	78,781
4-Incremental Operation Cost (IOC)	-	-	-	28,450	28,450
5- MPBI & POC	-	-	-	328,230	328,230
6- International Proc. Agent (IPA)	-	-	-	583,354	583,354
Total	2,149	-	-	1,213,392	1,215,541

### 3-Disbursements and Grant Withdrawals of the Program

During this period, PFMR/SCS submitted applications for withdrawal and direct payments which amounted to US\$ 1,822,403. The applications were processed and the Pooled Account was replenished and transferred with no significant interruption or delay.

In this quarter, PFMR/SCS disbursed US1,822,403 from IDA grant proceeds for the implementation of PFMRP. As at March 31, 2012, the cumulative disbursements amounted to US\$ 21,785,746 for PFMRP, which represent 47% of the total fund from multi-donor of 46.81 million (RGC0.43 M\$, PHRD0.02 M\$, IDA 14 M\$, AUD 2.54 M\$, Europe 18.08M\$ & SIDA4.12M\$ approximately 46.81 million US Dollars).

### 4-Summary Sources of Fund

### 4-1 The World Bank-MDTF TF054547-KH

Project designated account is a pooled account containing fund received from Multi-Donor Trust Fund and IDA Grant. Fund is received regularly through the replenishment mechanism and direct payment. From August 11, 2011, there is delay of using trust fund because the World Bank switches the project to be financed by IDA 100%.

The disbursement from the World Bank-MDTF into project pooled account as at March 31, 2012 was \$9,463,117. Disbursement rate has reached 73.73% of total agreed funding per financing agreement (according to the latest modification of grant agreement effective from 05 August 2011, financing amount from parents MDTF to recipient MDTF increases from \$9,835,000 to \$12,835,000).

The World Bank-MDTF will be closed in the next quarter (April 11, 2012) then the balance in the project pooled account will be transferred back to the World Bank.

### 4-2 The World Bank-IDA Grant H241-KH

The IDA agreement was signed between WB and Government and will be ended by January 15, 2013, all contract amendments were extended up to December 2012.

From August 12, 2011 the bank has switched the project to be financed by IDA 100%. To date, the project received fund amounted \$1,213,392 for current quarter through the replenishment mechanism and directly payment from the World Bank. The cumulative expenditure to date is \$10,962,968. The disbursement rate has reached 78.31% of total agreed funding per financing agreement (14,000,000\$).

### 4.3 Counterpart Fund

Project received fund totally \$703,020 from the Royal Government of Cambodia in contribution with Multi-Donor Trust Fund for MBPI payment from 2005 to December 2009 as agreed in the financing agreement. However the MBPI terminated to follow the Royal Government of Cambodia's decision with effective from January 1, 2010 regardless the source of financing.

### 4.4 The World Bank-PHRD Grant (JPN 54627-KH)

The cumulative disbursement is 24,069\$. The grant was closed. It was reported details in annual report 2006.

### 5-Budget Performance

The budget projection for 2012 is under reviewing by the World Bank and expected to receive Nol during April 2012. The analyses between the performance and the budget of the program will be provided in the next quarter.

However, through the actual implementation, the total expensed amounting to USD 1,215,541 was spent for supplies equipment and software for upgrading existing server for IAD, core international and local consultants, Local training for Personal Department, IT Departments, Non-Tax Dept and oversea training to Thailand, moreover SCS also expensed for the services of International Procurement Agent (IPA) and Priority Operation Cost for the MEF and line ministries.

### **B-Procurement Activities:**

### 1-Key Activities in First Quarter-2012(T1)

A summary of key activities undertaken by the procurement officer is attached at Annex 1 and lists all packages where activities have been undertaken with regards to the defined outputs, i.e. receipt of TOR/Technical requirements, PRC Approved/WB NOL, Bid closing, WB NOL and submission of Evaluation Recommendation to PRC approval, PRC negotiated contract with consultant, WB NOL/SCS signed contract with consultant.

### 2-Procurement Plant/Tracking forms

The up-date and approved procurement plans 2012 by World bank on 15 March 2012, the status of planned, scheduled and actual completed procurement activities are shown in the relevant Procurement plan/Tracking forms in Annex 1.

### 3-Summary of Output performance achieved in first Quarter-2012(T1)

Cat.	Planned & Actual	Fist	t Quarterly T1
	Output	No. Package	Total value of package
Service	Planned	10	608,320.00
Scrvice	Actual	10	608,320.00
Goods	Planned	2	18,000.00
Goods	Actual	2	18,000.00
Planned	Total	12	626,320.00
Actual T	otal	12	626,320.00

<u>Note:</u> on package that archived planned output for fist quarterly 2012(T1- January 2012-March 2012)

### **T1 Services**

- -CS-01 Extended contract 12 months for Ms. Lang Mondul, Administrative Officer of Steering Committee Secretariat (SCS)
- -CS-02 Extended contract 12 months for Ms. Heang Sinourn, Bookkeeper of Steering Committee Secretariat (SCS)
- -CS-03 Extended contract 12 months for Ms. Vy Theary, IT officer of Steering Committee Secretariat (SCS)
- -CS-04 Extended contract 12 months for Mr. Um Youtharo, Local IT Auditor of Internal Audit Department (IAD)
- -CS-05 Extended contract 12 months for Mr. Chey Tola, Local Internal Auditor Specialist of Auditor of Internal Audit Department (IAD)
- -CS-06 Extended contract 12 months for Mr. Huy Sovannara, Procurement Assistant of Steering Committee Secretariat (SCS)
- -CS-07 Extended contract 12 months for Mr. Tes Putheara, Officer Manager of Steering Committee Secretariat (SCS)
- -CS-08 Extended contract 12 months for 10 business Analysts for Information Technology Department (ITD)
- -CS-09 Extended contract 180 working days for Mr. Pater Murray, International Internal Audit Adviser of Internal Audit Department (IAD)
- -CS-10 Extended contract 200 working days, 6 trips for Mr. Paul Seeds, FMIS Functional Adviser for Information Technology Department (ITD)

### T1 Goods

-G-01 Signed contract for supply and installation of Cubicles for new office of ITD for 30 people

-G-02 Signed contract for supply of IDEA Software for Internal Audit Department (IAD)

### 4-Planned procurement in process for Second Quarter-2012 (T2-April 2012 -June 2012)

Cat.	Planned & Actual	Second	d Quarterly T2
	Output	No. Package	Total value of package
Service	Planned	6	710,000.00
	Actual	-	-
Goods	Planned	5	71,300.00
Goods	Actual	-	-
Planned '	Total	11	781,300.00
Actual T	otal		

<u>Note:</u> on package that did not archived planned output for Second quarterly 2012(T2-April 2012-June 2012)

### **T2** Service

- CS-11 PRC meeting on 06 April 2012 to consider for negotiation with consultant, PRC committee agreed to Information Technology Department revise TOR
- CS-12 TOR is preparing by Lagol Affairs Department (LAD)
- CS-13 WB provide consultant to help PFM
- CS-14 W.B currently discussing and will inform us shortly on the out come of these discussions
- CS-15 TOR is preparing by Internal Audit Department (IAD)
- CS-16 TOR is preparing by Budged Department (BD)

### T2 Goods

- G-03 Completed Delivery
- G-04 In processing sign contract
- G-05 The Department finalizing the books
- G-06 Bidding doc. In processing approval
- G-07 Need specification of officer furniture from General Department of Taxation and General Department of National Treasury

### Key Issues and Its Impact on the Overall Project Implementation

We focus on the issues related to financial management and procurement. The issues and challenges for the program implementation will be reported separately in the Progress Report (Annex v).

Steering Committee Secretariat Manager

**Dr.Sok Saravuth** 

### Royal Government of Cambodia Public Financial Management (PFM) Reform Program Financial Monitoring Reports For The Forth Quarter Ending March 31, 2012

### Contents

### Analysis of Project Financial Performance

### Financial Report

FMR1 Statement of Financial Position

FMR2 Consolidated Sources and Uses of Funds

(comparing budget with actual expense by expenditure typye)

FMR2A MDTF Funds (Grant) - Sources and Uses of Funds (by Expenditure Type)

FMR2B IDA Funds (Grant) - Sources and Uses of Funds (by Expenditure Type)

FMR2C PHRD TF054627 - Sources and Uses of Funds (by Expenditure Type)

FMR2D Counterpart Funds - Sources and Uses of Funds (by Expenditure Type)

FMR3 Consolidated Sources and Uses of Funds (by Group/Fuction)

(comparing budget with actual expense by group/fuction))

### Procurement Management Report

Procurement Plan and Tracking

Annex I Contract Payment -Consultant

Annex II Contract Payment-Goods

Annex III Contract Payment-Training/Workshop

Annex IV Contract Payment-IPA

Annex V Quarterly Progress Report (will be submited later)

### Ministry of Economy and Finance

Public Financial Management and Reform Program

### Statement of Financial Position For the Quarter Ended 31 March 2012

Cash Balance Petty Cash Designed Account Received from Counterparth Advance to Budget Execution Advance to Capacity Developmen Advance to RCS	\$ 313.00 1,235.602.99 189.711.00 2,730.60 66,448.00 2,590.00	1,497,395.59
Uses of Fund Goods Consultant's service Training/Workshops Incremental Operating Cost Merit Based Pay Initiative Inter. Procurement Agent Priority Operation Cost	2,801,538.02 3,360,154.42 3,876,783.13 388,813.17 3,111,829.61 5,002,531.78 1,746,700.00	20, 200, 250, 13
		\$ 20,288,350.13 21,785,745.72
Fund Received MD trust fund MD trust fund-direct payment IDA Grant IDA Grant-direct payment Government counter part fund Bilaterial Assitance - ADB Bilaterial Assitance - France Bilaterial Assitance - IMF Bilaterial Assitance - JICA Bilaterial Assitance - UNDP Trust Fund TF054627 (closed) Other	\$ 9,307,590.18 788,098.43 7,151,637.35 3,811,330.38 703,020.38 0.00 0.00 0.00 0.00 24,069.00 0.00	
		\$ 21,785,745.72

### Consolidated Report: Project Sources and Uses of Fund by Category For the Quarter Ended March 31, 2012 Public Financial Management and Reform Program Ministry of Economy and Finance

Represented by Petty Cash Designed Account	Closing BL (A+B-C)	C- Total Uses of Fund	Goods Goods Consultant's service Training/Workshops Incremental Operating Costs Merit Based Pay Initiative Pay Inter. Procurement Agent Priority Operation Cost	B-Total fund received	Sources of Funds Receive from CounterPart fund Receive from IDA grant Receive from IDA-direct paymen Receive from Multi-Donor TF Receive from MD-direct payment Receive from TF054627	A-Total	Opening Balance Petty Cash Designed Account Received from Counterparth Advance to Revenue Management Advance to Budget Execution Advance to Capacity Developmen	
313.00 1,235,602.99	1,497,395.59	1,215,540.50	13,705.00 183,020.23 78,781.39 28,449.88 0.00 583,354.00 328,230.00	1,822,402.65	0.00 1,239,048.65 583,354.00 0.00 0.00	890,533.44	334.70 667,799.24 191,860.00 9,600.00 2,835.50 18,104.00	Current Quarter
313.00 1, 602.99	1,497,395.59	1,215,540.50	13,705.00 183,020.23 78,781.39 28,449.88 0.00 583,354.00 328,230.00	1,822,402.65 21,785,745.72	0.00 1,239,048.65 583,354.00 0.00 0.00	890,533.44	334.70 667,799.24 191,860.00 9,600.00 2,835.50 18,104.00	Year to Date
313.00 1,235,602.99	1,497,395.59	20,288,350.13	2,801,538.02 3,360,154.42 3,876,783.13 388,813.17 3,111,829.61 5,002,531.78 1,746,700.00	21,785,745.72	703,020.38 7,151,637.35 3,811,330.38 9,307,590.18 788,098.43 24,069.00	0.00	0.00 0.00 0.00 0.00 0.00	Cumulative to Date
		0.00	0.00 0.00 0.00 0.00 0.00 0.00					Current Budget
		0.00	0 0.00 0 0.00 0 0.00 0 0.00 0 0.00 0 0.00					Year to Date Budget
		17,553,770.25	3,521,653.59 2,744,487.92 3,745,109.01 253,433.19 3,111,829.61 970,000.00 3,207,256.93					Cumulative Budget
		(1,215,540.50)	(13,705.00) (183,020.23) (78,781.39) (28,449.88) - (583,354.00) (328,230.00)					Current Variance
		(1,215,540.50)	(13,705.00) (183,020.23) (78,781.39) (28,449.88) - (583,354.00) (328,230.00)					Year to Date Variance
		(2,734,579.88)	720,115.57 (615,666.50) (131,674.12) (135,379.98) - (4,032,531.78) 1,460,556.93					Cumulative Variance

# Ministry of Economy and Finance Public Financial Management and Reform Program Consolidated Report: Project Sources and Uses of Fund by Category For the Quarter Ended March 31, 2012

	Advance to RCS	Advance to Capacity Developmen	Advance to Budget Execution	Received from Counterparth		
1,497,395.59 1,497,395.59 1,497,395.59	2,590.00	66,448.00	2,730.60	189,711.00	Quarter	Current
1,497,395.59	2,590.00	66,448.00	2,730.60	189,711.00	Date	Year to
1,497,395.59	2,590.00	66,448.00	2,730.60	189,711.00	to Date	Cumulative
					Budget	Current
					Date Budget	Year to
					Budget	Cumulative
					Variance	Current
					Date Variance	Year to
					Variance	Cumulative

### Ministry of Economy and Finance Public Financial Management and Accountability Project MTDF TF54547-KH: Sources and Uses of Fund by Category For the Quarter Ended 31 March 2012

eriod)	the reporting pe	he WB during	not approve by the WB during the reporting period)		t is not indicate	632,571.18 (Note: The Buget is not indicated due to it was	632,571.18	632,571.18	
						0.00 632,571.18 0.00 0.00	0.00 632,571.18 0.00 0.00 0.00	0.00 632,571.18 0.00 0.00	Represented by Petty Cash Designed Account Advance to Budget Execution Advance to Capacity Develop Advance to RCS
						632,571.18	632,571.18	632,571.18	Closing BL (A+B-C) =
(9,463,117.43)	0.00	0.00	0.00	0.00	0.00	9,463,117.43	0.00	0.00	C- Total
(1,841,898.70) (2,169,069.36) (2,356,694.12) (206,559.15) (1,859,496.10) (1,029,400.00)	0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00	1,841,898.70 2,169,069.36 2,356,694.12 206,559.15 1,859,496.10 1,029,400.00	0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00	Uses of Funds Goods Consultant's service Training/Workshops Incremental Operating Costs Merit Based Pay Initiative Pay Prority Operation Cost
						10,095,688.61	0.00	0.00	B-Total
						9,307,590.18 788,098.43	0.00	0.00	Sources of Funds Receive from Multi-Donor TF Receive from MD-direct payn
						0.00	632,571.18	632,571.18	A-Total
						0.00 0.00 0.00 0.00	0.00 632,571.18 0.00 0.00 0.00	0.00 632,571.18 0.00 0.00 0.00	Opening Balance Petty Cash Designed Account Advance to Revenue Manager Advance to Budget Execution Advance to Capacity Develop
Cumulative Variance	Year to Date Variance	Current Variance	Cumulative Budget	Year to Date Budget	Current Budget	Cumulative to Date	Year to Date	Current Quarter	

### Ministry of Economy and Finance Public Financial Management and Reform Program IDA Grant H241-KH: Sources and Uses of Fund by Category For the Quarter Ended 31 March 2012

eriod)	the reporting po	the WB during	not approve by	ed due to it was i	is not indicate	(Note: The Buget is not indicated due to it was not approve by the WB during the reporting period)			
						675,113.34	675,113.34	675,113.34	u.
						313.00 603,031.74 2,730.60 66,448.00 2,590.00	313.00 603,031.74 2,730.60 66,448.00 2,590.00	313.00 603,031.74 2,730.60 66,448.00 2,590.00	Represented by Petty Cash Designed Account Advance to Budget Execution Advance to Capacity Develop Advance to RCS
						675,113.41	675,113.34	675,113.34	Closing BL (A+B-C) =
(10,287,854.32)	(1,213,391.50) (10,287,854.32)	(1,213,391.50)	0.00	0.00	0.00	10,287,854.32	1,213,391.50	1.213,391.50	C- Total
(5,002,531.78) (71 <b>7</b> ,300.00)	(583,354.00) (328,230.00)	(583,354.00) (328,230.00)	0.00	0.00	0.00	5,002,531.78	583,354.00 328,230.00	583,354.00 328,230.00	Merit Based ray initiative ray Inter. Procurement Agent Priority Operation Cost
(959,639.32) (1,191,085.06) (1,408,231.01) (182,254.02) (826,813.13)	(13,705.00) (183,020.23) (76,632.39) (28,449.88) 0.00	(13,705.00) (183,020.23) (76,632.39) (28,449.88) 0.00	0.00 0.00 0.00	0.00 0.00 0.00	0.00	959,639.32 1,191,085.06 1,408,231.01 182,254.02	13,705.00 183,020.23 76,632.39 28,449.88	13,705.00 183,020.23 76,632.39 28,449.88	Uses of Funds Goods Goods Consultant's service Training/Workshops Incremental Operating Costs
						10,962,967.73	1,822,402.65	1.822,402.65	B-Total
						7,151,637.35 3,811,330.38	1,239,048.65 583,354.00	1,239,048.65 583,354.00	Sources of Funds Receive from IDA grant Receive from IDA-direct payr
						0.00	66,102.19	66,102.19	A-Total
						0.00 0.00 0.00 0.00 0.00	334.70 35,227.99 0.00 9,600.00 2,835.50 18,104.00	334.70 35,227.99 0.00 9,600.00 2,835.50 18,104.00	Opening Balance Petty Cash Designed Account Received from Counterparth Advance to Revenue Managet Advance to Budget Execution Advance to Capacity Develop
Cumulative Variance	Year to Date Variance	Current Variance	Cumulative Budget	Year to Date Budget	Current Budget	Cumulative to Date	Year to Date	Current Quarter	

## Ministry of Economy and Finance Public Financial Maragement and Accoutability Project PHRD TF054627 (Closed): Sources and Uses of Fund by Category For the Quarter Ended 31 March 2012

	Represented by	Closing BL (A+B-C)	C- Total	Uses of Funds Training/Workshops	B-Total	Sources of Funds Receive from TF054627	A-Total	Opening Balance
0.00		0.00	0.00	0.00	0.00	0.00	0.00	Current Quarter
0.00		0.00	0.00	0.00	0.00	0.00	0.00	Year to Date
0.00		0.00	24,069.00	24,069.00	24,069.00	24,069.00	0.00	Cumulative to Date
	1.	11-	0.00	0.00				Current Budget
			0.00	0.00				Year to Date Budget
								Cumulative Budget
			0.00	0.00				Current Variance
			0.00	0.00				Year to Date Variance
			0.00 (24,069.00)	0.00 (24,069.00)				Cumulative variance

### Ministry of Economy and Finance Public Financial Management and Accoutability Project Counterpart Fund: Sources and Uses of Fund by Category For the Quarter Ended 31 March 2012

	Represented by	Closing BL (A+B-C)	C- Total	Uses of Funds Goods Goods Consultant's service Training/Workshops Incremental Operating Costs Merit Based Pay Initiative Pay	B-Total	Sources of Funds Receive from CounterPart fund	A-Total	Opening Balance
189,711.00	189,711.00	189,711.00	2,149.00	0.00 0.00 2.149.00 0.00 0.00	0.00	0.00	191,860.00	Current Quarter 191,860.00
189,711.00	189,711.00	189,711.00	2,149.00	0.00 0.00 2,149.00 0.00 0.00	0.00	0.00	191.860.00	Year to Date 191,860.00
189,711.00	189,711.00	189,711.00	513,309.38	0.00 0.00 87,789.00 0.00 425,520.38	703,020.38	703,020.38	0.00	Cumulative to Date
			0.00	0.00 0.00 0.00 0.00				Current Budget
			0.00	0.00 0.00 0.00 0.00				Year to Date Budget
			0.00	0.00 0.00 0.00 0.00				Cumulative Budget
			(2,149.00)	0.00 0.00 (2,149.00) 0.00				Current Variance
			(2,149.00)	0.00 0.00 (2,149.00) 0.00				Year to Date Variance
			(513,309.38)	0.00 0.00 (87,789.00) 0.00 (425,520.38)				Cumulative Variance

### Ministry of Economy and Finance Public Financial Management and Reform Program Consolidated Report: Project Uses of Fund by Departments For the Month Ended March 31, 2012

(2,734,580)	(1,215,541)	(1,215,541)	17,553,770	1	1	1,215,540.50 1,215,540.50 20,288,350.13	1,215,540.50	1,215,540.50	Total Uses of Fund
(1,795,275)	(583,354)	(583,354)	3,207,257	r		5,002,531.78	583,354.00	583,354.00	Inter. Pro. Agent
(947,867)	(138,320)	(138,320)	298,926	ı	ī	1,246,792.89	138,320.00	138,320.00	Line Ministries
(568,933)	(206,732)	(206,732)	4,329,433	ī	r	4,898,366.47	206,732.03	206,732.03	General Support Group
798,702	(124,107)	(124,107)	4,677,625	1	t	3,878,923.03	124,107.03	124,107.03	Policy Group
58,543	(55,703)	(55,703)	2,210,714	1	ı	2,152,170.43	55,702.80	55,702.80	Budget Execution
(116,957)	(62,475)	(62,475)	1,801,463	Ι <b>τ</b> ,	.1	1,918,420.02	62,474.64	62,474.64	Budget Formulation
(162,793)	(44,850)	(44,850)	1,028,352			1,191,145.51	44,850.00	44,850.00	Revenue Management
Year to Cumulative Date Variance to Date Variance	Year to Date Variance	Current Qtr Variance	Cumulative to Date Budget	Year to Date Budget	Current Quarter Budget	Cumulative to Date	Year to Date	Current Quarter	Department